

Washoe County School District

# Every Child, By Name and Face, To Graduation







Growth, Overcrowding, and Repair Needs

> Next Steps: The Future of WCSD

> > Special Meeting 5/1/17



## Purpose of Presentation

Where we are now – Where we are going!!!

- Current Conditions
  - Overcrowding, Repair Needs, and Growth
- School Construction Funding
- The Future of WCSD
   Current & Future Projects
- YOUR QUESTIONS









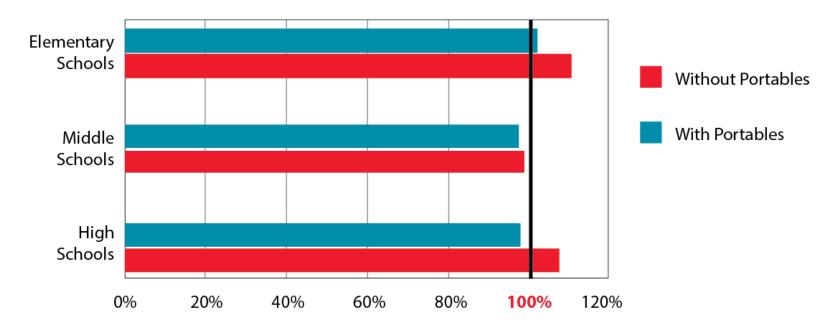
# Current Conditions: Overcrowded, Repair Needs







## **Current School Capacities\***



#### WCSD currently utilizing 230+ temporary portable classrooms

#### (14 at McQueen HS, 10 at Brown ES, etc.) with many over 30 years in age.

\* Capacity is based on classes as a percentage of available classrooms (1/21/16)



## **Ultimately Eliminate Oldest Portables!**

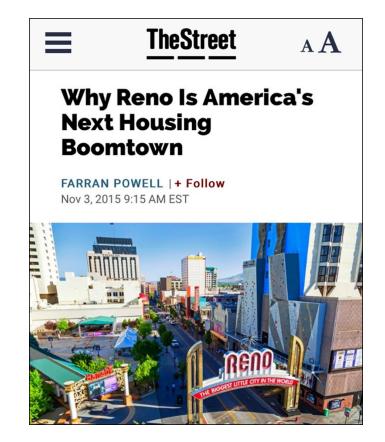


McQueen High School



## **Growth and New Development**

- Mortensen Development (Verdi) 3,000 units
- Stonegate (Cold Springs) 4,136 units
- Evans Ranch & Silver Star Ranch (Cold Springs) – 7,000 units
- Spring Mtn. (N. Pyramid Hwy.) 12,000 units
- Sunny Hills Ranchos (Damonte Ranch) – 1,500 units







## **School Repair Needs**

- Average age of schools 40 years.
- School Repairs: \$20M per year minimum funding need.
- Every school has specific needs.

#### **Buildings Fast Facts**

93+ schools in WCSD
33% are 30+ years old since opened or revitalized
10% are 50+ years old since opened or revitalized
Over 7 million sq. feet of buildings to maintain





# Welcome to the DATA Gallery

Look at how money is being spent in a school or department. Search individual payments by location or vendors.

- Checks by Location
- Checks by Vendor
- Vendor List
- Purchase Orders





View the publicly available payroll data for teachers, administrators, support staff, and school officials.

Payroll by Location
 All Employees Payroll

Broken down by school, classroom usage, and specific repairs needed including photos. Also see past expenditures on construction projects, including the project bids.

- Repairs Heat Map
- Needs Overview
- Capacity Heat Map
- Capacity Overview



View the adopted budgets by the Organization, School, Facility, or by the DOE Accounting Structure.

Organizational View

- Accounting Structure
- District Positions



#### **Individual School Repair Needs**

Needs Capacity Bidding

#### **Facility Needs Analysis**

HUG HIGH SCHOOL - FCI: 0.16

		# of ems	# of Photos	Total Cost
Improvements	1	1		
⊞ Funded And Sche	duled Improvements	1	1	
Immediate Needs	•	76	52	\$7,063,438
∃ Expired and Unse	rviceable	39	38	\$3,339,948
ELECTRICAL SYSTEMS	REPLACE ALL THE ORIGINAL DUPLEX RECEPTACLES AND LIGHT SWITCHES THROUGHOUT THE FACILITY EL0006	Photo(s)	\$33,392	
	REPLACE THE DIMMER SWITCHES FOR THE THEATER LIGHTING EL0014	Photo(s)	\$100,000	
	REPLACE THE LIGHTING SYSTEM THROUGHOUT THE THEATRE. THE EXISTIN WIRING CONTAINS ASBESTOS EL0002	Photo(s)	\$275,062	
	REPLACE THE THE MAIN SWITCHGEAR AND THE INTERMEDIATE MAIN PANEL EL0011	Photo(s)	<mark>\$40,78</mark> 3	
EXTERIOR ENCLOSURE	REPLACE THE EXTERIOR WINDOWS WITH NEW DISTRICT STANDARD WINDOW ON THE GREENHOUSE ST0024	WS	Photo(s)	\$68,198
FURNISHINGS	REPLACE ATHLETIC LOCKERS IN BOYS LOCKER ROOM #G28 ST0003		Photo(s)	\$104,962
HVAC	REPLACE THE WALL MOUNTED UNIVENT RADIANT HEATERS THROUGHOUT BUILDING "B" ME0038	Photo(s)	<mark>\$</mark> 29,823	
	RETROFIT THE AIR HANDLING UNITS WITH CHILLED WATER COILS THROUGH BUILDINGS "A, B, C, D, E, F AND H" ME0030	Photo(s)	\$66,676	
INTERIOR CONSTRUCTION	REPLACE THE PANIC HARDWARE THROUGHOUT THE SMALL GYM ST0026	Photo(s)	\$6,552	
	REPLACE THE INTERIOR FOLDING PARTITIANS IN ROOMS #B1, #B2, #C6 AND #C7A ST0021	Photo(s)	<mark>\$</mark> 48,514	
	REPLACE THE TRANSITE PANELS IN THE BOYS LOCKER ROOM ST0017	Photo(s)	\$28,992	

#### Needs Capacity Bidding BROOFING CLEAN AND APPLY THE COATING REPAIR THE ROOF ON BENCHMA REPAIR THE ROOF ON SENCHMA PERFORM ROOF REPAIRS ON BEN B SITE CIVIL/MECHANICAL REMOVE THE UNDERGROUND FU AMOUNT PER JOHN NOLAN. - ME EISITE ELECTRICAL REPLACE THE BASEBALL FIELD SCO ELSITE IMPROVEMENTS **EISTAIRS** REPLACE THE STAIRS AND LANDI REPAIR THE DAMAGED CAST IN P NORTHEAST CORNER OF THE GY REPLACE THE CAST IN PLACE CON - ST0045 REPLACE THE CONCRETE STAIRS A 622 REPLACE THE CONCRETE STAIRS LOCATED BETW \$96,660 ID BUILDING "B", ON THE 2017 CAPITAL RENEWAL LIST. - STOO44 III SUPERSTRUCTURE \$12,232

I Expired but Serviceable

\$3,741,127

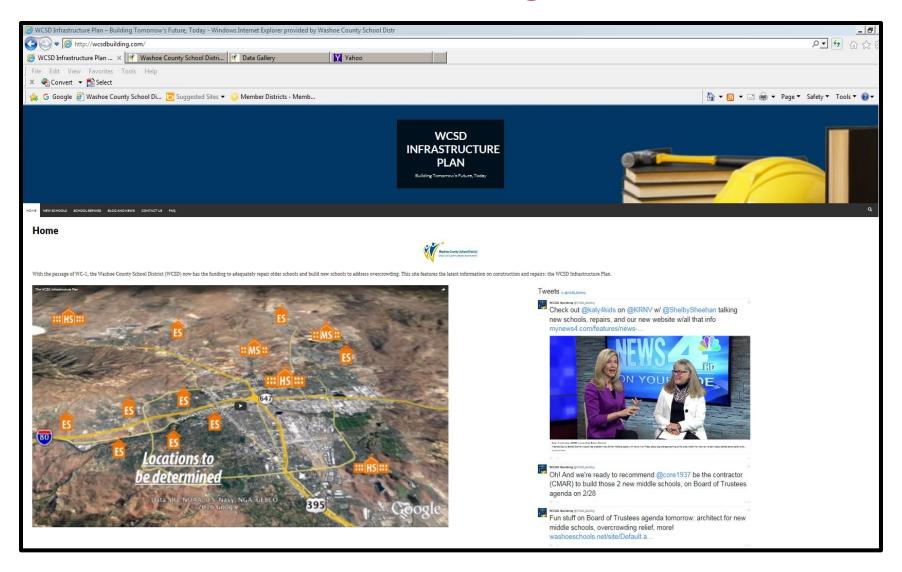
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## **Individual School Project Expenditures**

eds	Capacity	Bidding					
	Average	e Winning Bid —		_		\$304,436.1	8
F	Average Seco	ond Place Bid —			\$320,6	76.87	
			Bidding Detail				
		rojects that	SPARKS HIGH SCHOOL is a part of.			# of	Winning
Projec	et BI Labs			PO Date 05/28/2010	Bid #	Bids 4	Bid \$445,000
	occupancy S	ensor		12/06/2010	IIIB	2	\$31,418
Proje	ects exclu	ive to SPAR	KS HIGH SCHOOL			# of	Winning
Projec	st			PO Date	Bid #	Bids	Bid
⊞A	dd two elev	ators		06/22/2011	157B	6	\$587,000
	oiler Replac	ement		03/15/2011	179D	4	\$892,990
	Bid Awar	ded To	Savage & Son	\$892,990.00			
			Savage & SON	2092,990.00			
	Others S	olicited					
	Others S	olicited	RHP Mechanical Systems	\$908.327.00			

## Latest Information on Construction & Repair wcsdbuilding.com





## **Capital Funding Accountability**

- Data Gallery
- Ongoing updates at WCSDBuilding.com
- Annual Independent Financial Audits
- Multiple Independent Layers of Oversight NRS
  - Debt Management Commission, Oversight Panel for School Facilities
- Capital Funding Protection Committee
  - CIP Recommendations, Annual CIP Evaluation Reports
- Board of Trustees

# **Community Oversight !**







# Funding and the Future of WCSD







## **School Construction Funding**

#### **School Construction Funding Sources In Nevada**

County	Property Tax	Government Service Tax	Real Estate Transfer Tax	Residential Construction Tax	County Infra. Sales Tax	Transient Lodging Tax
Carson City	1	<b>√</b>			<b>√</b>	
Clark	1	<b>√</b>	<b>√</b>			1
14 Rural Counties	1	<b>√</b>		1	1	
Washoe	1	<ul> <li>✓</li> </ul>			X	

## 0.54% of dedicated Sales Tax Thank you Washoe County Community!!!





## What WC-1 Means to WCSD

- Keep up on critical repairs in all schools
- Avoid Double Sessions
- Ultimately eliminate Multi-Track Year-Round at elementary schools
- Eliminate oldest portable/trailer classrooms
- Significant renovations to our older buildings



#### WCSD Capital Improvement Program (2017-2025) \$1,096 Million Bonding Capacity

<u>COST</u>

<ul> <li>School Repairs (\$20 M/year)</li> </ul>	\$180 M
Additions to Damonte Ranch HS	\$30 M
Cold Springs HS	\$110 M
<ul> <li>South McCarran/Butler Ranch Area HS</li> </ul>	\$110 M
<ul> <li>Wildcreek Area HS to replace Hug HS</li> </ul>	\$110 M
<ul> <li>Repurposing of existing Hug HS</li> </ul>	\$20 M
<ul> <li>Strategic purchase of Sparks HS properties</li> </ul>	\$4 M
Sun Valley Area MS	\$55 M
Arrow Creek Area MS	\$55 M
<ul> <li>Spanish Springs Area MS</li> </ul>	\$55 M
<ul> <li>South Meadows Area ES</li> </ul>	\$23 M
<ul> <li>North Valleys/Spanish Springs Area ES</li> </ul>	\$23 M
<ul> <li>Seven ESs to avoid ES Multi-Track Year Round (MTYR) Calendar</li> </ul>	\$161 M
Core schools investments	\$50 M
<ul> <li>Nutrition Services Expansion</li> </ul>	\$3 M
<ul> <li>Transportation Yard Expansion</li> </ul>	\$7 M
Inflation Escalation	\$100 M

#### WCSD Capital Improvement Program (2017-2025) \$1,096 Million Bonding Capacity (est.)

	<u>ESTIMATE</u>	Summer 2018 'A' Cap. Renewal Program 2017/2018 'A' & 'B' Major Project Program
<ul> <li>School Repairs (\$20 M/year)</li> </ul>	\$180 M	<b>\$20 M + \$1 M</b> (Existing Funds)
Additions to Damonte Ranch HS	\$30 M	\$23 M 🗸
Cold Springs HS	\$110 M 📍	
South McCarran/Butler Ranch Area HS	\$110 M	\$0.55 M - Master Planning, Site Acq.*
<ul> <li>Wildcreek Area HS to replace Hug HS</li> </ul>	\$110 M 🊽	<b>\$10.65 M</b> – Ed. Specs, Design, CMAR
<ul> <li>Repurposing of existing Hug HS</li> </ul>	\$20 M	<b>\$0.25 M</b> - Master Planning
<ul> <li>Strategic purchase of Sparks HS properties</li> </ul>	\$4 M	\$1.5 M
Sun Valley Area MS	\$55 M	\$4.9 M - Design, Site Acquistion*
Arrow Creek Area MS	\$55 M	\$0.1 M - Master Planning, Site Acq.*
Spanish Springs Area MS	\$55 M	\$3.7 M - Design, Site Acquistion*
South Meadows Area ES	\$23 M	<b>\$2.85 M</b> – Design
<ul> <li>North Valleys/Spanish Springs Area ES</li> </ul>	\$23 M	<b>\$0.1 M</b> -Master Planning, Site Acq.*
Seven ESs to avoid ES Multi-Track Year Round (MTYR) Calendar	\$161 M	
Core schools investments	\$50 M	<b>\$0.5 M</b> – Analysis
<ul> <li>Nutrition Services Expansion</li> </ul>	\$3 M	\$3.39 M 🗸
Transportation Yard Expansion	\$7 M	\$2.75 M - Site Acquisition, Utilities
Inflation Escalation	\$100 M	
* Site Acquisition fund to be used for all school sites		\$15.16 M *
Grounds Building Replacement		\$0.6 M

TOTAL:



## School Repairs – 20 M + / year !

#### WCSD CAPITAL IMPROVEMENT PROGRAM Summer 2018 'A' Capital Renewal Program - Final - 12/08/2016

2018 Safety, Overcrowding and Miscellaneous Projects														
		Location				Estimated	Proposed		Regulatory/					
Project Type	General Description	Priority Order		Specific Projec	t Description	Budget	Allocation	<b>Capital Renewal</b>	Other	Phase information				
Overcrowding Relief	Varies				\$1,000,000	\$1,000,000		\$1,000,000						
		Districtwide	ES, MS, HS	SOME	Approved Projects	\$1,000,000	Portable Classroo	ms, Remodels, and	d MTYR Startup Co	osts				
Educational Options	Varies					\$250,000	\$250,000		\$250,000					
		Districtwide	ES, MS, HS	OSP	Prioritized Projects	\$250,000								
Safety & Security	Varies					\$1,000,000	\$1,000,000		\$1,000,000					
		Districtwide	ES, MS, HS SHSC Prioritized Projects		\$1,000,000									
					Sub-total	·	\$2,250,000		\$2,250,000	\$ 2,250,000				

2018 Capital Renewal Program													
				Estimated	Proposed		Regulatory/						
General Description	Location		Specific Project Description	Budget	Allocation	<b>Capital Renewal</b>	Other	Phase information					
ADA Compliance				\$200,000	\$200,000		\$200,000						
	McQueen	HS	Restroom Upgrades	\$100,000									
	Hare	HS	Restroom Upgrades	\$100,000									
Abatement				\$100,000	\$100,000		\$100,000						
	Veterans Mem.	ES	Replace Asbestos Ceilings	\$100,000									
Backflow Compliance				\$110,000	\$110,000		\$110,000						
	Nut. Services Cntr	SS	Backflow Prevention II	\$75,000									
	Reed	HS	Backflow Prevention II	\$35,000									
FCIS equipment refresh				\$1,000,000	\$1,000,000	\$1,000,000							
	Galena	HS	MDF Equipment Upgrades	\$325,000									
	McQueen	HS	MDF Equipment Upgrades	\$300,000									
	Incline	HS	MDF Equipment Upgrades	\$135,000									
	Cannan	ES	MDF Equipment Upgrades	\$120,000									
	Veterans Mem.	ES	MDF Equipment Upgrades	\$120,000									
FCIS repairs				\$530,000	\$530,000	\$530,000							
	Winnemucca	ES	Replace Concrete & Carpet-8 rms	\$100,000									
	Wooster	HS Replace Beam Ends		\$180,000									
	Districtwide	ES	ES Attic Entrance Modifications										
FCIS repairs				\$400,000	\$400,000	\$400,000							
	Districtwide	ES	Replace Electrical Disconnects	\$400,000									
FCIS repairs				\$570,000	\$570,000	\$570,000							
	Pine	MS	Replace Fire Alarm System	\$200,000									
	ADA Compliance Abatement Backflow Compliance FCIS equipment refresh FCIS repairs FCIS repairs	ADA Compliance McQueen Hare Abatement Veterans Mem. Backflow Compliance Nut. Services Cntr Reed FCIS equipment refresh Galena McQueen Incline Cannan Veterans Mem. FCIS repairs Winnemucca Wooster Districtwide FCIS repairs Districtwide	ADA Compliance     McQueen     HS       McQueen     HS       Hare     HS       Abatement     Veterans Mem.     ES       Backflow Compliance     Nut. Services Cntr     SS       Reed     HS       FCIS equipment refresh     McQueen       Galena     HS       McQueen     HS       Incline     HS       Cannan     ES       Veterans Mem.     ES       FCIS repairs     Winnemucca       Wooster     HS       Districtwide     ES       FCIS repairs     Districtwide       Pine     MS	General Description         Location         Specific Project Description           ADA Compliance         McQueen         HS         Restroom Upgrades           Hare         HS         Restroom Upgrades           Abatement         Veterans Mem.         ES         Replace Asbestos Ceilings           Backflow Compliance         Nut. Services Cntr         SS         Backflow Prevention II           Reed         HS         Backflow Prevention II         Reed           FCIS equipment refresh         Galena         HS         MDF Equipment Upgrades           McQueen         HS         MDF Equipment Upgrades         Incline           Incline         HS         MDF Equipment Upgrades         Cannan         ES         MDF Equipment Upgrades           FCIS repairs         Winnemucca         ES         Replace Concrete & Carpet-8 rms         Wooster         HS         Replace Beam Ends         Districtwide         ES         Attic Entrance Modifications           FCIS repairs         Districtwide         ES         Replace Electrical Disconnects         FCIS repairs         Pine         MS         Replace Fire Alarm System	General Description         Location         Specific Project Description         Estimated Budget           ADA Compliance         McQueen         HS         Restroom Upgrades         \$200,000           Hare         HS         Restroom Upgrades         \$100,000           Abatement         Veterans Mem.         ES         Replace Asbestos Ceilings         \$100,000           Backflow Compliance         Veterans Mem.         ES         Replace Asbestos Ceilings         \$100,000           Backflow Compliance         Nut. Services Cntr         SS         Backflow Prevention II         \$75,000           Reed         HS         Backflow Prevention II         \$35,000         \$1,000,000           FCIS equipment refresh         S100,000         \$1,000,000         \$1,000,000           Galena         HS         MDF Equipment Upgrades         \$325,000           MCQueen         HS         MDF Equipment Upgrades         \$320,000           Incline         HS         MDF Equipment Upgrades         \$3120,000           Cannan         ES         MDF Equipment Upgrades         \$120,000           Veterans Mem.         ES         MDF Equipment Upgrades         \$120,000           FCIS repairs         Winnemucca         ES         Replace Concrete & Carpet-8 rms <td>General Description         Location         Specific Project Description         Estimated Budget         Proposed Allocation           ADA Compliance         McQueen         HS         Restroom Upgrades         \$100,000           Hare         HS         Restroom Upgrades         \$100,000           Abatement         S100,000         \$100,000           Veterans Mem.         ES         Replace Asbestos Ceilings         \$100,000           Backflow Compliance         S110,000         \$110,000         \$110,000           Reed         HS         Backflow Prevention II         \$75,000           Reed         HS         Backflow Prevention II         \$35,000           FCIS equipment refresh         S100,000         \$1,000,000         \$1,000,000           McQueen         HS         MDF Equipment Upgrades         \$325,000           McQueen         HS         MDF Equipment Upgrades         \$3120,000           Veterans Mem.         ES         MDF Equipment Upgrades         \$325,000           FCIS repairs         S100,000         \$530,000         \$530,000           Veterans Mem.         ES         MDF Equipment Upgrades         \$120,000           Veterans Mem.         ES         Replace Concrete &amp; Carpet-8 rms         \$100,000     <td>General Description         Location         Specific Project Description         Estimated Budget         Proposed Allocation         Capital Renewal           ADA Compliance         McQueen         HS         Restroom Upgrades         \$100,000         \$200,000</td><td>General Description         Location         Specific Project Description         Estimated Budget         Proposed Allocation         Regulatory/ Capital Renewal         Regulatory/ Other           ADA Compliance         MCQueen         HS         Restroom Upgrades         \$100,000         \$2100,000         \$2100,000         \$2100,000         \$2100,000         \$2100,000         \$2100,000         \$21,000,000         \$21,000,000         \$21,000,000         \$21,000,000         \$21,000,000         \$21,000,000</td></td>	General Description         Location         Specific Project Description         Estimated Budget         Proposed Allocation           ADA Compliance         McQueen         HS         Restroom Upgrades         \$100,000           Hare         HS         Restroom Upgrades         \$100,000           Abatement         S100,000         \$100,000           Veterans Mem.         ES         Replace Asbestos Ceilings         \$100,000           Backflow Compliance         S110,000         \$110,000         \$110,000           Reed         HS         Backflow Prevention II         \$75,000           Reed         HS         Backflow Prevention II         \$35,000           FCIS equipment refresh         S100,000         \$1,000,000         \$1,000,000           McQueen         HS         MDF Equipment Upgrades         \$325,000           McQueen         HS         MDF Equipment Upgrades         \$3120,000           Veterans Mem.         ES         MDF Equipment Upgrades         \$325,000           FCIS repairs         S100,000         \$530,000         \$530,000           Veterans Mem.         ES         MDF Equipment Upgrades         \$120,000           Veterans Mem.         ES         Replace Concrete & Carpet-8 rms         \$100,000 <td>General Description         Location         Specific Project Description         Estimated Budget         Proposed Allocation         Capital Renewal           ADA Compliance         McQueen         HS         Restroom Upgrades         \$100,000         \$200,000</td> <td>General Description         Location         Specific Project Description         Estimated Budget         Proposed Allocation         Regulatory/ Capital Renewal         Regulatory/ Other           ADA Compliance         MCQueen         HS         Restroom Upgrades         \$100,000         \$2100,000         \$2100,000         \$2100,000         \$2100,000         \$2100,000         \$2100,000         \$21,000,000         \$21,000,000         \$21,000,000         \$21,000,000         \$21,000,000         \$21,000,000</td>	General Description         Location         Specific Project Description         Estimated Budget         Proposed Allocation         Capital Renewal           ADA Compliance         McQueen         HS         Restroom Upgrades         \$100,000         \$200,000	General Description         Location         Specific Project Description         Estimated Budget         Proposed Allocation         Regulatory/ Capital Renewal         Regulatory/ Other           ADA Compliance         MCQueen         HS         Restroom Upgrades         \$100,000         \$2100,000         \$2100,000         \$2100,000         \$2100,000         \$2100,000         \$2100,000         \$21,000,000         \$21,000,000         \$21,000,000         \$21,000,000         \$21,000,000         \$21,000,000					



## **Building Plan – High Schools**

#### <u>2017 - 2025</u>

- Additions to Damonte Ranch HS <u>UNDER CONSTRUCTION !</u>
- Cold Springs HS Site Acquisition, Master Planning
- South McCarran/Butler Ranch Area HS "
- Wildcreek Area HS to replace Hug HS **NEXT AGENDA ITEM !**
- Repurposing of existing Hug HS **NEXT AGENDA ITEM !**
- Purchase of Sparks HS properties (as available) Begin purchasing
   2025+
- Expand and renovate Sparks HS –
- Expand and renovate Wooster HS –
- Addition to Cold Springs HS (second phase) –





## Damonte Ranch HS Addition

- 22 classrooms inc.:
  - 3 Science Rooms
  - Business Lab
  - Chemistry Lab
  - Computer Lab
  - Special Ed. Room







## Building Plan – Middle Schools

#### <u>2017 - 2025</u>

- Sun Valley Area Middle School Site Acq., Design
   <u>Target Opening Date: August 2019 !</u>
- Spanish Springs Area Middle School Site Acq., Design
   <u>Target Opening Date: August 2019 !</u>
- Arrowcreek Area Middle School Site Acquisition

#### <u> 2025+</u>

• Expansion/Renovation of O'Brien MS –





## Updated Depoali Middle School Model







## Updated Depoali Middle School Model









## Building Plan – Elementary Schools

## <u>2017 - 2025</u>

- South Meadows Area ES Bella Vista: Design
   <u>Target Opening Date: August 2019 !</u>
- North Valleys/Spanish Springs Area ES and 7 additional new ESs – Site Acquisition, Master Planning





## "Bella Vista" Elementary School







## Building Plan – Support Services

## <u>2017 - 2025</u>

- <u>Core School Investment</u> <u>Analysis</u>
- Nutrition Services Expansion Design & Construction being scheduled
- Transportation Yard Expansion Site Acquisition





# WCSD INFRASTRUCTURE PLAN

Building tomorrow's future, today

#### Capital Program Timeline

April 2017 - PRELIMINARY - SUBJECT TO REVISION

	201	17	2018		2019		2020		2021		2022		2023		2024		2025	
School Repairs	Design / Construction De		Design / Const	ructio	tion Design / Const		truction Design /		n / Construction	/ Construction Design /		tior	n Design / C	Design / Construction				
HS - Damonte Addition	Co	nstructio	n 🏋															
ES - South Meadows Area	Desi	gn	Cor	nstruc	tion	1										1		
MS - Sun Valley	Desi	gn	Cor	Construction														
MS - Spanish Springs	Desi	gn	Cor	nstruc	tion													
Expand Nutrition Services		Desigr	n Constr	uct.														
MS - Arrowcreek			Design		Con	struc	tion											
HS - Wildcreek Area			Design				Construct	ion		777	*	6						
HS - Hug Repurpose							Design		gn	Con		nstruction						
Core Schools Investments			Design		Construction De:		Desi	esign Construction			Design		Construction		ion			
Expand Transportation Yard			Desig	jn	Construc	tion	D	esign		Construction								
ES - North Valleys Area					Design	Co	onstructio	n								1		
ES - Spanish Springs Area	-				Design	C	onstructio	n										
ES - #4							Design		Co	onstruction								
ES - #5							Design		Co	onstruction								
HS-#2										Desig	In			Construction				
ES - #6												Design	C	onstruction				
ES - #7				22								Design	C	onstruction				
HS-#3												Design				Construction		]
ES - #8																Design	Co	nstruction
ES - #9				2												Design	Co	nstruction

#### **KEY CONSIDERATIONS**

1

Projects and timelines based entirely on WC-1 ballot measure

2 Project order and location subject to revision dictated by future enrollment growth

3 School Repairs projects (at least \$20M/yr District-wide) prioritized by periodic evaluation of greatest need / worst condition

4 Core Schools Investments is an additional \$50M investment in upgrades to older schools

🌟 Target opening date confirmed

#### For information on specific projects, visit WCSDBuilding.com



## Questions ?

